

Capital Improvements Program (CIP)

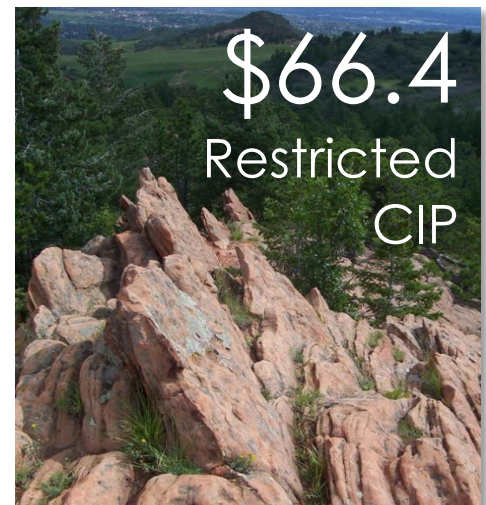
The City is responsible for building and maintaining capital facilities such as police and fire facilities, roads, bridges, parks, and other public buildings to facilitate service delivery. Some of this infrastructure is more visible to the public eye, such as construction of a new fire station or an interchange; while other projects are virtually hidden but still vitally important, such as technology infrastructure.

Capital improvements are defined by the City as projects with a relatively high monetary value, a long life, that result in the creation of a fixed asset or significant revitalization that upgrades and extends the useful life of a fixed asset. Capital improvements are not only vital to our City's infrastructure; they affect every city resident and visitor by providing the safety, mobility, recreation, and other services upon which the community depends.



- ✓ Increase of \$1.6M over 2013 General Fund CIP
- ✓ \$5.1 Million of 2014 General Fund CIP for Stormwater, Roads & Bridges (includes grant matches)
- ✓ General Fund grant match of \$1.4M is leveraging ~\$7.0M in grant funds for capital improvements

- ✓ Increase of \$2.1M in PSST Fund for critical public safety facility improvements
- ✓ Increase of \$600k in TOPS Fund for efficient parkland irrigation improvements and playground structure replacements
- ✓ \$25M in grant funds for critical roadway improvements, bridge rehabilitation projects, airport improvements, school safety, and transit technology infrastructure



\$77.4
Total CIP

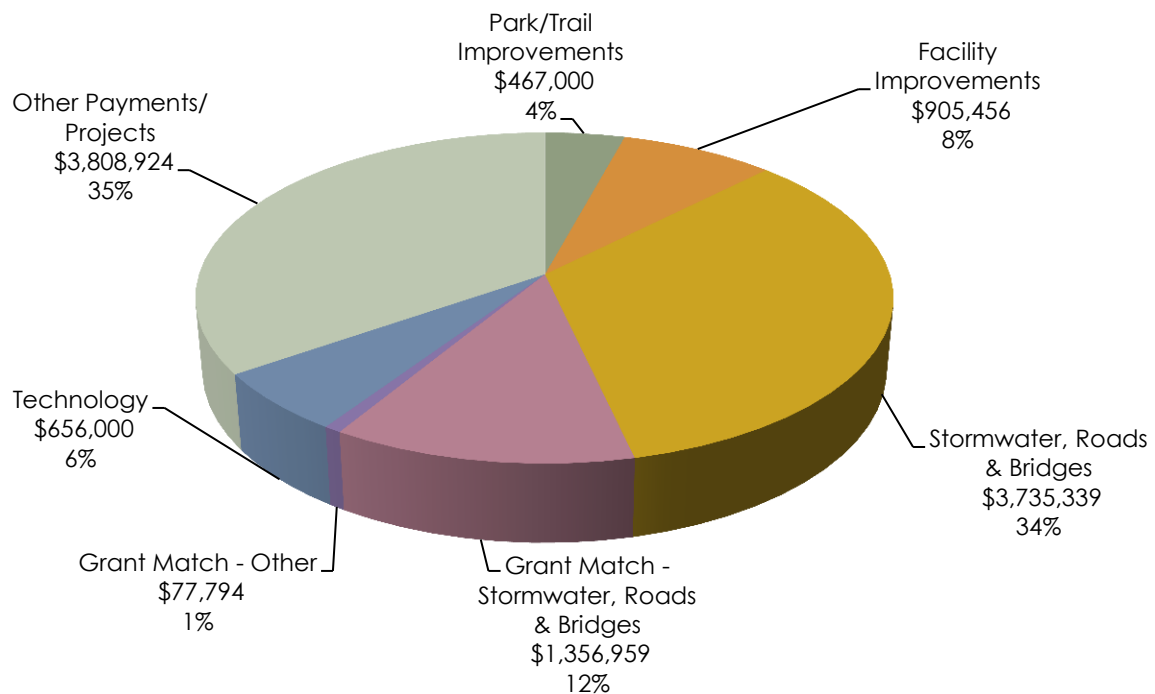


of nearly \$1.6 million in general fund

of nearly \$0.4 million in total CIP funds

For 2014, the General Fund contribution toward capital improvement projects is \$10,860,472 and is augmented by \$54,000 in anticipated interest earnings and \$93,000 in anticipated insurance damage settlements.

2014 CIP Project Fund



Grant Matches for Capital Projects:

- Match dollars for 10 federally funded transportation projects that address congestion, safety, bridge replacements, pedestrian and transit accessibility, and air quality
- Typically a maximum of 20% of the total project
- For 2014, also including a grant match for the exterior renovation of the Pioneer Museum

Facility Improvements:

- critical repair and maintenance of City facilities such as police stations, fire stations and community centers

Technology:

- Third phase of the Enterprise Land Information software system
- First phase of a new Court Management Software

Stormwater, Roads & Bridges:

- Resurface critical segments of Academy Boulevard
- Design phase for 4 bridges that have significant stormwater components
- Design phase for Cottonwood Creek at La Madrina channel as well as other high priority stormwater projects
- Damage done to City Property with reimbursement from insurance companies

Park/Trail Improvements

- Turf reduction in 10% of neighborhood parks to increase efficiency and decrease ongoing maintenance costs

Other Payments/Projects:

- Financial commitments for land acquisition and other major projects such as the replacement of the Wahsatch IT Data Center; purchase of apparatus for the Fire Department and federally mandated upgrades to traffic signs

Five-Year General Fund CIP Plan

The Five Year General Fund CIP Plan is detailed in the Table below and on the following page. Please note that the CIP program is fluid and as other funding mechanisms are identified, projects may drop off and as new priorities are determined, new projects may be added on.

Five-Year General Fund CIP Plan					
Project Name	2014	2015	2016	2017	2018
Streets Pavement Improvements Academy Blvd.	2,017,339	947,000	-	-	-
Street Pavement Improvements - Priority Corridors	-	1,000,000	1,000,000	1,000,000	1,000,000
Streets Pavement Improvements Economic Opportunity Zones	-	540,000	1,000,000	1,500,000	600,000
Cottonwood Creek at La Madrina	150,000	1,350,000	-	-	-
31st Street Culvert Replacement	307,518	20,482	-	-	-
Cascade Ave over Cheyenne Run Bridge Replacement	50,000	450,000	-	-	-
Delta Dr over Sand Creek Bridge Replacement	45,000	405,000	-	-	-
Verde Dr over Spring Creek Bridge Replacement	45,000	405,000	-	-	-
El Morro Dr over Sand Creek Bridge Replacement	35,000	315,000	-	-	-
Circle Bridge Rehabilitation	181,000	-	-	-	-
19th and Dale Street Detention Pond Modifications	325,000				
Stormwater Design for High Priority Projects	675,000	-	-	-	-
Cache La Poudre over Monument Creek Bridge Rehabilitation	-	292,700	2,634,300	-	-
Platte Avenue Bridge over Sand Creek	-	-	1,767,182	2,542,648	1,913,736
Rockrimmon Bridge Replacement	176,000	-	-	-	-
Traffic Signal Upgrades	157,896	-	-	-	-
Paseo Road Bridge Replacement	156,000	-	-	-	-
West Uintah Corridor Improvements	-	123,457	356,543	-	-
Citywide Pedestrian Improvements	100,000	200,000	618,000	1,235,000	765,000
City's Share of Radio Infrastructure*	500,000	1,200,000	1,200,000	1,200,000	1,200,000
Turf Reduction	467,000	-	-	-	-
Academy Blvd/Hancock Expressway PEL	100,000	-	-	-	-
Las Vegas Street PEL	96,000	-	-	-	-
City Auditorium Restroom Upgrade	300,000	-	-	-	-
Traffic Sign Mandates	200,000	200,000	-	-	-
Court Management System **	450,000	450,000	450,000	450,000	-
Citywide Data Center - Payment	1,225,246	-	-	-	-
Information Technology Maintenance - Payment	701,259	-	-	-	-
Police Operations Center Upgrades - Payment	408,186	-	-	-	-
Enterprise Land Information System (ELIS)	206,000	206,000	-	-	-
POC UPS Battery Replacement	90,000	-	-	-	-
Self Contained Breathing Apparatus	500,000	107,620	107,620	107,620	-
Arterial Reimbursements	150,000	150,000	150,000	150,000	150,000
Critical Existing Facility Repairs	100,000	150,000	200,000	200,000	325,000
Equipment for Station 22	150,000	-	-	-	-
Roof Replacements - Parks Facilities	105,000	100,000	100,000	100,000	70,000
Facilities Maintenance - Fire	87,500	87,500	87,500	87,500	87,500
Facilities Maintenance - General City Facilities	121,956	125,000	121,956	121,956	121,956
Academy Blvd./Airport to Academy Loop	81,250	-	-	-	-
Pioneers Museum Exterior Restoration	77,794	77,794	-	-	-

*Project is funded over a six year period.

**Surcharge payback methodology under review.

Five-Year General Fund CIP Plan

Five-Year General Fund CIP Plan					
Project Name	2014	2015	2016	2017	2018
Infrastructure Damage Repair	93,000	93,000	93,000	93,000	93,000
Advanced Detection	52,415	73,113	73,113	73,113	117,190
Police Impound Facility Storage Lot Light Upgrade	51,000	-	-	-	-
Facilities Maintenance - PRCS	50,000	50,000	50,000	50,000	50,000
Van Buren - Safe Routes to School	48,880	-	-	-	-
CAB/Senior Center/Sertich Ice Center/ Municipal Court	174,233	174,233	174,233	174,233	174,233
Asphalt Repair and Replacement-Parking Lots & Park Roads	-	-	135,000	1,115,000	-
Downtown Transfer Station Relocation Study	-	200,000	-	-	-
Fire Burn Props	-	-	-	250,000	750,000
Playground Structure Replacement	-	-	-	500,000	500,000
POC 4th Floor Paint & Carpet Replacement	-	-	160,000	-	-
Ticket Vending Machine (3)	-	-	-	450,000	-
North Nevada Corridor Improvements- Fillmore to Austin Bluffs	-	-	-	-	-
Route 1 & 7 Pedestrian/Transit Accessibility	-	28,889	77,878	-	-
Route 6 Pedestrian/Transit Accessibility	-	-	159,811	-	-
Route 8 Pedestrian/Transit Accessibility	-	-	-	174,933	29,243
Route 12 Phase 2 - Pedestrian/Transit Accessibility	-	-	97,056	-	-
Grand Total	\$ 11,007,472	\$ 9,523,803	\$ 10,815,208	\$ 11,577,020	\$ 7,948,876

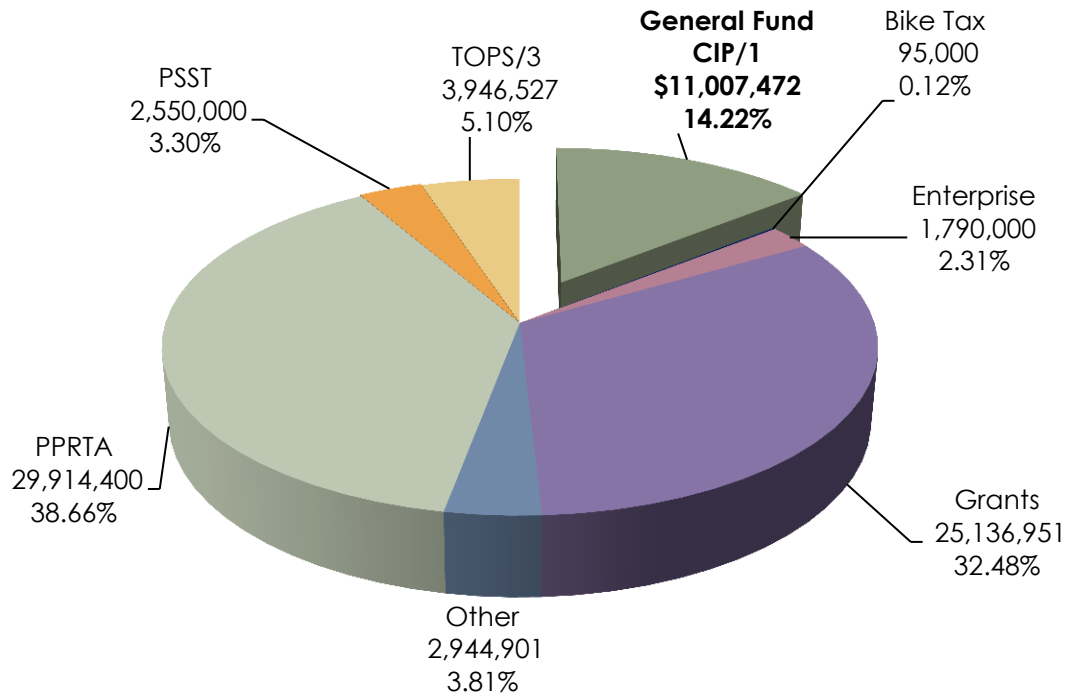
In addition to the Capital Improvement Projects, the City funds other assets (such as vehicles) and projects that are not technically considered capital improvements. Additionally, the city must fund the maintenance for all City assets and infrastructure.

General Fund				
Category	CIP	Rolling Stock	Maintenance	Total
Facility Improvements	\$905,456	\$0	\$1,580,000	\$2,485,456
Stormwater, Roads & Bridges	3,735,339	0	19,218,235	22,953,574
Grant Matches	1,434,753	0	0	1,434,753
Technology	656,000	0	1,059,078	1,715,078
Vehicles	0	1,550,000	6,609,365	8,159,365
Park/Trail Improvements	467,000	0	6,718,385	7,185,385
Other Payments/ Projects	3,808,924	0	0	3,808,924
Total	\$11,007,472	\$1,550,000	\$35,185,063	\$47,742,535

2014 ALL FUNDS CIP

The 2014 CIP Budget is primarily funded by restricted funds (approximately 85%), and funds the construction of a number of major capital improvements throughout the City, including various transportation improvements, facility improvements, park projects and IT infrastructure

For 2014, the total capital improvements program (CIP) is \$77,385,251. The total is derived from a multitude of sources, to be expended as shown below:



The 2013 original CIP Program budget totaled \$77 million, of which \$9.4 million was funded by the General Fund. For 2014, there is an increase of approximately \$0.4 million dollars to the Capital Improvement Program (CIP). The chart below details the changes to each of the funding sources included in the CIP program.

Fund	2012 Budget	2013 Budget	2014 Budget	Variance
General Fund CIP/1	\$5,813,930	\$9,444,633	\$11,007,472	\$1,562,839
Bike Tax	100,000	100,000	95,000	(5,000)
CTF/2	3,390,000	50,000	-	(50,000)
Enterprise	3,918,400	5,027,844	1,790,000	(3,237,844)
Grants	25,524,119	23,139,220	25,136,951	1,997,731
Other	1,539,442	560,227	2,944,901	2,384,674
PPRTA	34,460,837	34,856,580	29,914,400	(4,942,180)
PSST	500,000	475,000	2,550,000	2,075,000
TOPS/3	4,287,130	3,376,807	3,946,527	569,720
Total	\$79,533,858	\$77,030,311	\$77,385,251	\$354,940

1. Prior to 2013 the SCIP debt payment was included in the transfer to General Fund CIP and the total transfer was \$13,658,280, however, the number in the 2012 table above was adjusted for comparison purposes. For 2013 and 2014, the payment is included in the General Fund, General Cost budget.
2. Conservation Trust Funds (CTF) were reduced in 2013 due to an accounting change and are \$0 for 2014. Prior to 2013, all CTF funds were budgeted through projects. In 2013 and 2014, administrative and maintenance funds are accounted for in the operating budgets for Parks, Recreation and Cultural Services.
3. Trails, Open Space and Parks (TOPS) funds are reduced in 2013 due to an accounting change. Prior to 2013, all TOPS funds were budgeted through projects. In 2013 and 2014, administrative and maintenance funds are accounted for in the operating budgets for Parks, Recreation and Cultural Services.

2014 ALL FUNDS CIP detail

Facility Improvements:

- Includes repair and maintenance of City facilities such as police stations, fire stations and community centers as well as upgrades to the City Auditorium, Airport and Pikes Peak Summit House.

Technology:

- Includes technology projects to enhance customer service and improve efficiency such as ticket vending machines for transit riders. Funding for these projects is primarily PPRTA Transit funds and federal transportation grant funds.

Stormwater, Roads & Bridges:

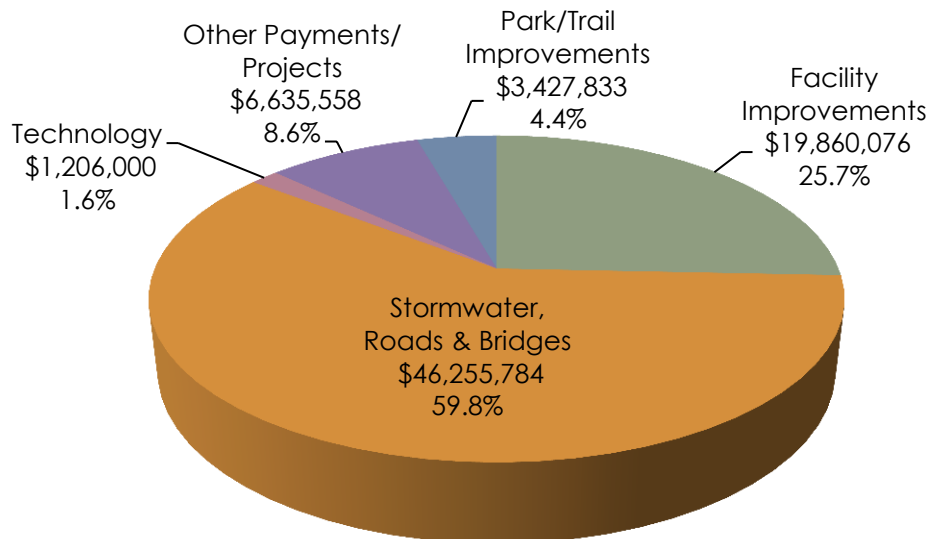
- Includes critical transportation and stormwater projects such as bridge replacements, drainage channels and intersection improvements to increase safety and maintain critical infrastructure. Funding for these projects include General Fund, PPRTA, CDBG and federal transportation grants.

Park/Trail Improvements:

- Includes upgrades to playgrounds, irrigation systems and trails, as well as turf reduction in 10% of neighborhood park land to increase efficiency and decrease ongoing maintenance costs. Funding for these projects include General Fund, TOPS, and grant funds.

Other Payments/Projects:

- Includes Financial commitments for land acquisition and other major projects such as the replacement of the Wahsatch IT Data Center; purchase of apparatus for the Fire Department, parking system improvements, downtown streetscaping and federally mandated upgrades to traffic signs. Funding for these projects include General Fund, Parking System Enterprise funds, and TOPS funds.



Impact on Operating Budget

\$262,036

Increased operating and maintenance costs for the projects total approximately \$662,036. The largest maintenance costs are \$182,000 for ongoing annual maintenance of the Electronic Document Management System and \$111,500 for annual maintenance of the Enterprise Land Information System. However, one of the projects implemented in 2014 through the CIP prioritization process is the Turf Reduction project. This project is anticipated to save approximately \$400,000 annually in maintenance and operating costs, thus reducing the overall impact to operating to \$262,036. Many of the other projects involve negligible increases or decreases that will be absorbed into the City's current maintenance programs.

2014 ALL FUNDS CIP Detail

Project Name	General Fund	Bike Tax	CTF	Enterprise	Grants	PPRTA	PSST	TOPS	Other	Total Cost
19th and Dale Detention Pond Modification	325,000									325,000
25th Street Bridge Rehabilitation						187,540				187,540
31st Street Culvert Replacement	307,518				1,230,071					1,537,589
Academy Blvd./Airport to Academy Loop	81,250				325,000					406,250
Academy Blvd/Hancock Expressway PEL	100,000				400,000					500,000
Advanced Detection	52,415				209,662					262,077
Airfield Pavement Localized Repair & Maintenance				150,000						150,000
Arterial Reimbursements	150,000									150,000
Austin Bluffs Bridge Widening						1,680,017				1,680,017
Austin Bluffs Corridor Improvements						9,387,506				9,387,506
Bicycle Infrastructure Improvements		95,000								95,000
Bus Stop Shelter Improvements					180,000	45,000				225,000
CAB/Senior/Sertich/MuniCourt/1	174,233								99,259	273,492
Cascade Ave over Cheyenne Run Bridge Replacement	50,000									50,000
Circle Bridge Rehabilitation	181,000				724,000					905,000
City Auditorium Restroom Upgrades	300,000									300,000
Citywide Data Center Payment	1,225,246									1,225,246
Citywide Pedestrian Improvements	100,000									100,000
Computer Hardware Replacements					80,000	20,000				100,000
Computer Software Replacements/upgrades/2					200,000	30,000			20,000	250,000
Concrete Maintenance						5,822,607				5,822,607
Congestion/Incident Management						136,166				136,166
Cottonwood Creek at La Madrina - Design	150,000									150,000
Cottonwood Trail - Austin Bluffs/Woodmen Underpass								575,000		575,000
Court Management Software	450,000									450,000
Critical Fire Station Repairs	100,000									100,000
Delta Dr over Sand Creek Tributary Bridge Replacement	45,000									45,000
Downtown Streetscape Project				400,000						400,000
El Morro Dr over Sand Creek Tributary Bridge Replacement	35,000									35,000
ELIS	206,000									206,000
Equipment for Station 22	150,000									150,000
Facilities Maintenance - Fire	87,500									87,500
Facilities Maintenance - General City Facilities	121,956									121,956
Facilities Maintenance - PRCS	50,000									50,000
Fire Department Complex Phase II							2,375,000			2,375,000
Flood Mitigation Assistance for Camp Creek					3,000,000					3,000,000
Garden of the Gods & Chestnut Improvements						422,364				422,364
Information Technology Maintenance - Payment	701,259									701,259

2014 ALL FUNDS CIP Detail

Project Name	General Fund	Bike Tax	CTF	Enterprise	Grants	PPRTA	PSST	TOPS	Other	Total Cost
Infrastructure Damage Repair	93,000									93,000
Irrigation Renovation								250,000		250,000
Las Vegas Street PEL	96,000				384,000					480,000
Museum Exterior Renovation	77,794				199,382					277,176
Neighborhood Improvement and Preservation Project					500,000					500,000
NRCS Waldo Canyon Emergency Watershed Funds					2,500,000					2,500,000
On-Street Bikeway Improvements						125,932				125,932
Park Facility Roof Replacements	105,000									105,000
Park Maintenance								532,000		532,000
Parking System Maintenance				40,000						40,000
Paseo Road Bridge Replacement	156,000				624,000					780,000
Pikes Peak Gateway Visitors Center				500,000						500,000
Playground Replacement								250,000		250,000
POC Universal Power Supply	90,000									90,000
Police Impound Lot Lighting Upgrade	51,000									51,000
Police Operations Center - Payment	408,186									408,186
Radio Infrastructure	500,000									500,000
Red Rock Canyon Purchase Payment/3								1,008,427	112,048	1,120,475
Roadway Safety and Traffic Ops						1,749,915				1,749,915
Rock Island Trail - PP Greenway to Shooks Run								425,000		425,000
Rock Island Trail - Sand Creek to Constitution					96,961			339,820		436,781
Rockrimmon Bridge Replacement	176,000				704,000					880,000
Sand Creek Trail - Constitution to Palmer Park					392,772			501,280		894,052
Self Contained Breathing Apparatus	500,000									500,000
Skyview Softball Complex Payment/4									274,900	274,900
Street Pavement Improvements - Academy Blvd.	2,017,339									2,017,339
Street Resurfacing and Maintenance						6,732,390				6,732,390
Stormwater Design for High Priority Projects	675,000									675,000
Summit House - Design/5				700,000					1,000,000	1,700,000
Taxiway A Partial Rehab, Priority 1 & 2 Areas/6					3,000,000				333,000	3,333,000
Taxiways E, G, & H Partial Rehab, Phase V/6					9,400,000				1,044,444	10,444,444
Ticket Vending Machines					160,000	40,000				200,000
Traffic Sign Federal Mandates	200,000									200,000
Traffic Signal Upgrades	157,896				631,584					789,480
Turf Reduction	467,000									467,000

2014 ALL FUNDS CIP Detail

Project Name	General Fund	Bike Tax	CTF	Enterprise	Grants	PPRTA	PSST	TOPS	Other	Total Cost
Ute Valley Park Forest Management								30,000		30,000
Ute Valley Park Management Plan								35,000		35,000
Van Buren - Safe Routes to School/7	48,880				195,519				61,250	305,649
Ventilation Improvements							175,000			175,000
Verde Dr over Spring Creek Bridge Replacement - Design	45,000									45,000
Woodmen Road Corridor						3,534,963				3,534,963
Total 2014 CIP	\$11,007,472	\$95,000	\$0	\$1,790,000	\$25,136,951	\$29,914,400	\$2,550,000	\$3,946,527	\$2,944,901	\$77,385,251

1- Cab/SeniorCenter/Sertich Ice Center/Municipal Court Payment - The Other funds source is energy savings.

2 - Computer Software Replacements and Upgrades - The source of Other funds is fare box revenue.

3 - Red Rock Canyon Purchase - The Other funds source is CTF operating funds.

4 - Skyview Softball Complex payback - The Other funds source includes concession revenue and ballplayer fees (\$100,000 budgeted each year), with the balance paid from CTF operating funds.

5 - Summit House Design- The source of Other Funds is gift trust funds from a Congressional Earmark.

6 - Taxiway Projects - The source of Other Funds is Passenger Facility Charges (PFC).

7 - Van Buren - Safe Routes to School - the Other source of funds is PPRTA Maintenance Funds

Five-Year ALL FUNDS CIP Plan

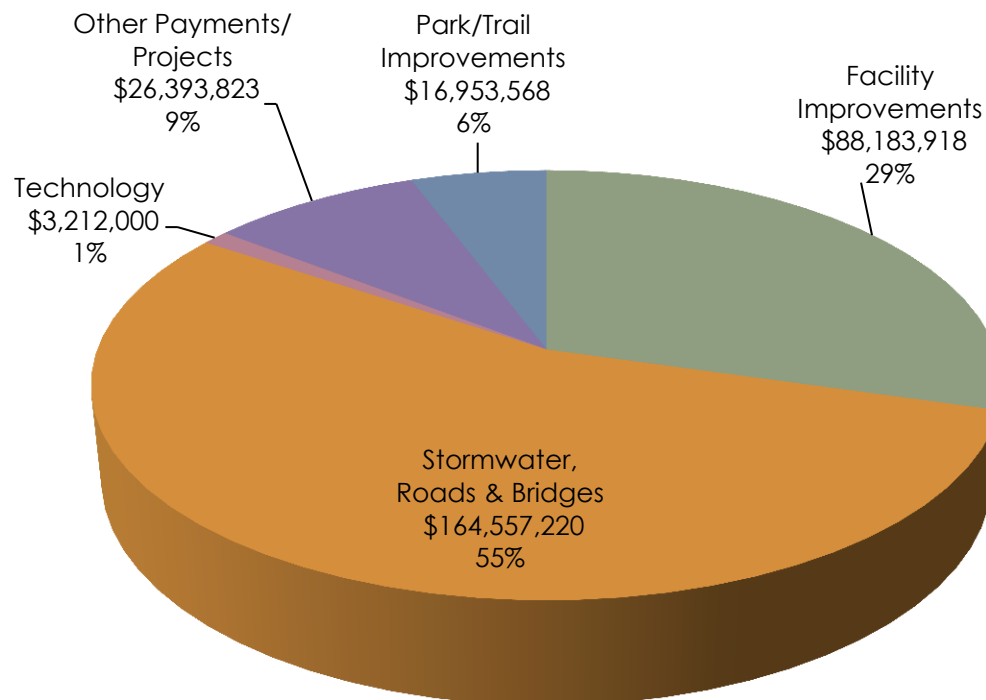
Over the next five years, the City has over \$299 million in planned capital improvements. This includes projects from all funding sources such as Grant funds, Passenger Facilitated Charges (PFC) funds, Pikes Peak Rural Transportation Authority (PPRTA), the Trails, Open Space and Parks (TOPS) Fund, and General Fund Projects as prioritized in the 2014-2018 General Fund CIP Plan.



Since 2014 is the only year that funds are budgeted, the dollar values for years 2015-2018 are estimates that will very likely change based on anticipated costs, revenue projections and construction schedules. However, at the very least, it gives a reasonable estimate for future planned capital projects.

Below is a summary of the five-year Capital Program by project type. The following pages include all projects anticipated between 2014 and 2018.

2014-2018 ALL FUNDS CIP by Category



Five-Year ALL FUNDS CIP Plan Detail

	2014	2015	2016	2017	2018	Total
All Funds Five Year CIP Plan	19th and Dale Detention Pond Modification	325,000	-	-	-	\$ 325,000
	25th Street Bridge Rehabilitation	187,540	-	-	-	187,540
	31st Street Culvert Replacement	1,537,589	102,411	-	-	1,640,000
	Academy Blvd./Airport to Academy Loop	406,250	-	-	-	406,250
	Academy Boulevard/Hancock Expressway PEL	500,000	-	-	-	500,000
	Advanced Detection	262,077	365,565	365,565	365,565	1,944,721
	Airfield Pavement Localized Repair & Maintenance	150,000	150,000	150,000	150,000	750,000
	Airport Safety Area Separation & Rehabilitation	-	-	-	1,111,111	1,111,111
	Arterial Reimbursements	150,000	150,000	150,000	150,000	750,000
	Asphalt Repair and Replacement - PRCS	-	-	135,000	1,115,000	1,250,000
	Austin Bluffs Bridge Widening	1,680,017	-	-	-	1,680,017
	Austin Bluffs Corridor Improvements	9,387,506	-	-	-	9,387,506
	Bicycle Infrastructure Improvements	95,000	97,850	100,786	103,809	504,368
	Bus Stop Shelter Improvements	225,000	-	-	-	225,000
	CAB/Senior Center/Sertich Ice Center/ Municipal Court	273,492	273,492	273,492	273,492	1,367,461
	Cache La Poudre over Monument Creek Bridge Rehabilitation	-	292,700	2,634,300	-	2,927,000
	Cascade Ave over Cheyenne Run Bridge Replacement	50,000	450,000	-	-	500,000
	Cheyenne Canyon Road Bridge Replacement	-	510,000	-	1,184,220	2,878,440
	Circle Bridge Drive Rehabilitation	905,000	-	-	-	905,000
	City Auditorium Restroom Upgrades	300,000	-	-	-	300,000
	Citywide Data Center - Payment	1,225,246	-	-	-	1,225,246
	Citywide Intersection Improvements	-	822,827	822,827	822,827	3,291,308
	Citywide Pedestrian Improvements	100,000	200,000	618,000	1,235,000	2,918,000
	Computer Hardware Replacements	100,000	-	-	-	100,000
	Computer Software Replacements/upgrades/3	250,000	-	-	-	250,000
	Concrete Maintenance	5,822,607	5,800,000	5,800,000	5,800,000	29,022,607
	Congestion/Incident Management	136,166	403,600	403,600	403,600	1,750,566
	Cottonwood Creek at La Madrina	150,000	1,350,000	-	-	1,500,000
	Cottonwood Trail - Austin Bluffs/Woodmen Underpass	575,000	-	-	-	575,000
	Cottonwood Trail Corridor Improvements	-	600,000	-	-	600,000
	Court Management Software	450,000	450,000	450,000	450,000	1,800,000
	Critical Fire Station Repairs	100,000	150,000	200,000	200,000	975,000

Five-Year ALL FUNDS CIP Plan Detail

	2014	2015	2016	2017	2018	Total
All Funds Five Year CIP Plan						
Delta Dr over Sand Creek Tributary Bridge Replacement	45,000	405,000	-	-	-	\$ 450,000
Downtown Streetscape Project	400,000	400,000	400,000	400,000	400,000	2,000,000
Downtown Transfer Station Study	-	200,000	-	-	-	200,000
El Morro Dr over Sand Creek Tributary Bridge Replacement	35,000	315,000	-	-	-	350,000
ELIS	206,000	206,000	-	-	-	412,000
Equipment for Station 22	150,000	-	-	-	-	150,000
Facilities Maintenance - Fire	87,500	87,500	87,500	87,500	87,500	437,500
Facilities Maintenance - General City Facilities	121,956	125,000	125,000	125,000	125,000	621,956
Facilities Maintenance - PRCS	50,000	50,000	50,000	50,000	50,000	250,000
Fire Burn Props	-	-	-	250,000	750,000	1,000,000
Fire Department Complex - Phase II	2,375,000	1,425,000	-	-	-	3,800,000
Fleet Improvement (Phase VI-IX)	-	910,000	900,000	1,000,000	1,000,000	3,810,000
Flood Mitigation Assistance for Camp Creek	3,000,000	-	-	-	-	3,000,000
Fountain Blvd Taxilane - Prelim. Design & Site Investigation	-	75,000	-	-	-	75,000
Garden of the Gods & Chestnut Improvements	422,364	-	-	-	-	422,364
Information Technology Maintenance - Payment	701,259	-	-	-	-	701,259
Infrastructure Damage Repair	93,000	93,000	93,000	93,000	93,000	465,000
Irrigation Renovation	250,000	250,000	250,000	250,000	250,000	1,250,000
Las Vegas Street PEL	480,000	-	-	-	-	480,000
Midland Trail Improvements: Ridge Rd. to Columbia St.	-	450,000	-	-	-	450,000
Museum Exterior Renovation	277,176	277,176	-	-	-	554,352
Neighborhood Improvement and Preservation Project	500,000	500,000	500,000	500,000	500,000	2,500,000
North Nevada Corridor - Fillmore to Austin Bluffs	-	2,113,171	-	-	-	2,113,171
NRCS Waldo Canyon Emergency Watershed Funds	2,500,000	-	-	-	-	2,500,000
On-Street Bikeway Improv.	125,932	403,600	403,600	403,600	403,600	1,740,332
Park Facility Roof Replacements	105,000	100,000	100,000	100,000	70,000	475,000
Park Maintenance	532,000	-	-	-	-	532,000
Parking System Maintenance	40,000	110,000	110,000	110,000	110,000	480,000
Paseo Road Bridge Replacement	780,000	-	-	-	-	780,000
Pikes Peak Gateway Visitor's Center	500,000	-	-	-	-	500,000
Pikes Peak Greenway Corridor	-	-	1,030,000	-	-	1,030,000
Platte Avenue Bridge over Sandcreek	-	-	3,980,148	5,742,572	4,313,225	14,035,945
Playground Replacement	250,000	250,000	250,000	750,000	750,000	2,250,000
POC 4th Floor Paint and Carpet	-	-	160,000	-	-	160,000
POC Universal Power Supply	90,000	-	-	-	-	90,000
Police Impound Lot Lighting	51,000	-	-	-	-	51,000
POC Upgrades - Payment	408,186	-	-	-	-	408,186
Radio Infrastructure (City Share)	500,000	1,200,000	1,200,000	1,200,000	1,200,000	5,300,000
Red Rock Canyon Purchase Pymnt.	1,120,475	1,117,575	1,122,375	1,123,825	1,128,750	5,613,000

Five-Year ALL FUNDS CIP Plan Detail

		2014	2015	2016	2017	2018	Total
All Funds Five Year CIP Plan	Rehab Terminal Apron and Trench Drain System	-	11,000,000	-	-	-	\$ 11,000,000
	Roadway Safety and Traffic Ops	1,749,915	1,081,105	1,081,105	1,081,105	1,081,105	6,074,335
	Rock Island Trail - PP Greenway to Shooks Run	425,000	-	-	-	-	425,000
	Rock Island Trail - Sand Creek Constitution	436,781	645,735	-	-	-	1,082,516
	Rock Island Trail Corridor Improv.	-	-	-	1,000,000	-	1,000,000
	Rockrimmon Bridge Replacement	880,000	-	-	-	-	880,000
	Route 1 & 7 Pedestrian Accessibility	-	140,445	389,390	-	-	529,835
	Route 12 -Pedestrian Accessibility	-	356,966	485,277	-	-	842,243
	Route 6 Pedestrian Accessibility	-	799,057	-	-	-	799,057
	Route 8 Pedestrian Accessibility	-	-	-	874,666	146,215	1,020,881
	Sand Creek Trail - Constitution to Palmer Park	894,052	-	-	-	-	894,052
	Self Contained Breathing Apparatus (SCBA)	500,000	107,620	107,620	107,620	-	822,860
	Shook's Run Trail Corridor Improv.	-	-	-	-	800,000	800,000
	Sinton Trail Corridor Improvements	-	-	-	-	600,000	600,000
	Skyview Softball Complex Pymnt.	274,900	273,300	274,300	269,900	270,300	1,362,700
	Street Pavement Improvements - Academy Blvd.	2,017,339	947,000	-	-	-	2,964,339
	Street Pavement Improvements - Economic Opportunity Zones	-	540,000	1,000,000	1,500,000	600,000	3,640,000
	Street Pavement Improvements - Priority corridors	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
	Street Resurfacing and	6,732,390	6,700,000	6,700,000	6,700,000	6,700,000	33,532,390
	Stormwater Design for High Priority Projects	675,000	-	-	-	-	675,000
	Summit House Design	1,700,000	500,000	7,400,000	7,400,000	-	17,000,000
	Taxiway A Partial Rehab,	3,333,000	-	-	-	-	3,333,000
	Taxiways E, G, & H (Ph. IV)	10,444,444	-	-	-	-	10,444,444
	Taxiway C, G, Terminal Connectors	-	-	11,000,000	13,222,222	10,444,444	34,666,666
	Templeton Gap Trail Corridor	-	600,000	-	-	-	600,000
	Ticket Vending Machines	200,000	-	-	450,000	-	650,000
	Traffic Sign Federal Mandates	200,000	200,000	-	-	-	400,000
	Traffic System Upgrades - Grant	789,480	579,541	789,480	789,480	789,480	3,737,461
	Traffic System Upgrades - PPRTA	-	1,997,733	1,997,733	1,997,733	1,997,733	7,990,932
	Turf Reduction	467,000	-	-	-	-	467,000
	Ute Valley Park Addition	-	4,800,000	-	-	-	4,800,000
	Ute Valley Park Forest Mgmt.	30,000	-	-	-	-	30,000
	Ute Valley Park Management Plan	35,000	-	-	-	-	35,000
	Van Buren - Safe Routes to School	305,649	-	-	-	-	305,649
	Ventilation Improvements	175,000	-	175,000	175,000	-	525,000
	Verde Dr over Spring Creek Bridge Replacement	45,000	405,000	-	-	-	450,000
	West Uintah Corridor Improv.	-	617,286	1,782,714	-	-	2,400,000
	Woodmen Road Corridor	3,534,963	-	-	-	-	3,534,963
	Total by Year		\$77,385,251	\$56,522,255	\$57,047,812	\$61,006,736	\$47,338,475

General Fund 5 Year CIP Prioritization Process

In 2013, the City formed a CIP Committee consisting of community leaders, city staff and council members to:

1. Develop project rating criteria

- Tier 1 Criteria
 - Safety – to remedy an imminent, major safety-related issue
 - Service Level - move the department toward *continuous improvement of customer service or innovation or reinvention* of service provision to deliver maximum community value
 - Legal Mandates - required by a court decision or a regulatory requirement
- Tier 2 Criteria
 - Linkage to Other CIP Projects - could realize cost savings and/or service level improvements if completed in conjunction with another project
 - Impact on Operating Budget – positive or negative
 - Linkage to City Approved Plans - Strategic Plan or City Comprehensive Plan, etc.
 - Financial Commitments - funding from Non-General Fund sources
 - Linkage to Economic Priority Zones –Southeast, Downtown, UCCS/Austin Bluffs/Nevada).

2. Make recommendations for an achievable 5 year CIP plan

- constrained budget model
- departments submitted up to \$35M in projects
- committee ranked projects into A, B and C categories, with “A” being the highest priority
- ✓ **City developed 5 year CIP plan using the committee's prioritized lists**

3. Make recommendations for funding backlogs of:

- capital improvements and capital infrastructure needs
- vehicles, radios, cardiac monitors (rolling stock)
- maintenance of city facilities and infrastructure
- Policy Recommendations –
 - **Increase focus on lifecycle costs** –energy efficiency, materials and functionality
 - **Increase the City's warranty requirements**
 - **Review and update Vehicle Replacement Policy**
 - **Create annual City Facilities maintenance fund**
 - **Increase funding to maintain the City's infrastructure** - roads, bridges, drainage ways, playground structures and trails to prevent costly critical infrastructure repairs or reconstruction
- ✓ **The following strategies were incorporated into the City's 2014 Five Year Strategic Plan:**
 - ✓ Develop a five-year CIP program on a biennial basis
 - ✓ Develop funding strategies to address the backlog of needs
 - ✓ Develop a plan to address ongoing and deferred
 - ✓ Reassess use of City facilities/space to maximize utilization
 - ✓ Enhance infrastructure development standards to provide a high return on investment
 - ✓ Renovate or develop infrastructure, roads and buildings, with a low-impact, low-energy approach to reduce long-term maintenance and operating costs

Unfunded Needs Assessment Process

After the CIP Committee completed their initial project described on the previous page, the Mayor asked that they review the 2.7 billion dollars in unfunded CIP needs that were identified by departments in the 2013 budget. With that, the committee,

- ✓ scrubbed the list of projects that were funded through other mechanisms such as grants, PPRTA Extension - A list projects, TOPS, CTF and mid-year supplemental appropriations from the General Fund bringing the total down to approximately \$2.4 Billion.
- ✓ set aside approximately \$700 million in stormwater projects as CH2M Hill was contracted to review and prioritize the Stormwater projects independently.
- ✓ prioritized the remaining \$1.7B projects with a focus on what was critical within 10 years, as indicated the total not including stormwater is over \$650M in projects.

Ten-Year Unfunded CIP

Category	Unfunded Needs	Funded*	Total Remaining
10 Year Total of CIP/Stormwater/ Maintenance of Assets/Vehicles	\$ 1.334 billion	\$41.9 million	\$ 1.292 billion

* Reflects previously unfunded projects included on the GF CIP Five Year Plan as well as those projects funded through TOPS and PSST

* Includes \$1M for Vehicle Replacements in General Fund assumes continued funding over 5 year period (not included in GF CIP)

Restricted Funds Descriptions

This includes revenue from a number of sources, as described below:

Bicycle Tax: The City's \$4 excise tax on new bikes began in 1988 and the revenue goes toward bikeway improvements as recommended in the City's Bicycle Plan.

Conservation Trust Fund (CTF): This is lottery revenue distributed through the Colorado Conservation Trust Program. These funds must be spent on park-related development, renovation and maintenance.

Enterprise Funds: This is a general category of funds that includes allocations for CIP projects from various City-owned Enterprises. The source of funds comes from revenue earned during the course of conducting business. It includes the Airport, Parking, and Pikes Peak – America's Mountain.

Grant Funds: The City will receive approximately \$25.1 million in grant funds for capital projects in 2014. Below are a few of the categories for capital-related grant funding.

Airport Grant Funds: This funding comes from the Airport Improvement Program (AIP) Grant funded by the federal government, as well as the Colorado Discretionary Aviation Grant.



Community Development Block Grant (CDBG): This funding is allocated by the federal government based on census records of the recipient municipality's population and must adhere to strict federal guidelines. The City's share of the funding must go toward identified Neighborhood Strategy Areas and are spent on public improvements in residential neighborhoods such as sidewalks, curbs, gutter, and pedestrian ramps. These funds cannot go toward the maintenance of existing facilities.

The Safe, Accountable, Flexible, Efficient Transportation Equity Act-Legacy for Users (SAFETEA-LU): These are funds that stem from the federal gas tax revenue, which are administered by the Pikes Peak Area Council of Governments (PPACG). The City competes regionally for federal grants for Transportation Enhancement (TE) projects, Congestion Mitigation and Air Quality (CMAQ) projects and Surface Transportation (STP) projects. In general, the City receives funding annually in varying amounts according to the Transportation Improvement Program (TIP).

Funding Advancement for Surface Transportation & Economic Recovery (FASTER): These are state funds that stem primarily from daily car rental fees and weight based vehicle registration fee increases. The state allocates funding annually for state and local road and bridge safety projects and provides grants to local governments for Transit and Rail projects.

Other Funds: This is a general category that includes various sources of funding. For any given project, the funds listed here do not easily fall into another category. Examples include energy savings, concession/player fee funding, CTF and TOPS operating, gift trust funds and donations.

Pikes Peak Rural Transportation Authority (PPRTA): These funds stem from a 1.0% sales and use tax dedicated to transportation-related improvements in the region. It allocates funding such that 10% of the sales tax revenue goes toward the City's transit program, 35% is for maintenance of the transportation system, and 55% goes to capital projects, which is the only portion of the tax with a scheduled sunset date of 2014. In 2013, the PPRTA Extension was passed by the voters to fund new capital projects through 2025. The PPRTA is an authority comprised of the City of Colorado Springs, El Paso County, the City of Manitou Springs, the Town of Ramah, and the Town of Green Mountain Falls.



Public Safety Sales Tax (PSST): The PSST was approved by voters in the November 2001 El Paso County coordinated election. This 0.4% portion of the increase in the City's Sales and Use Tax is dedicated to funding 20 public safety projects and related operational needs.



Trails, Open Space, and Parks (TOPS): This program uses revenue from a 0.1% sales and use tax, approved by voters in 1997, which was slated to expire in 2009, until an extension was approved by voters in 2003 (now slated to expire in 2025). Over the life of the funds, a minimum of 60% must go toward open space; a maximum of 20% goes toward parks, and another maximum of 20% toward trails. This percentage split may vary from year to year.

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